

**□□ (Experience) □□□□□□□□ (Co-creation) □□□□□□**

2019 9 10 IBM Client Center IBM Studios IBM ABCDE 2.0 IBM 63

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IBM ABCDE 2.0 IBM 4.0  
IBM IBM IBM IBM

**IBM**  IBM  (AIoT)

IBM 6History WallOrientationDemo 1Demo 2Living  
LabReflectionABCDS – (AI)(Blockchain)(Cloud)(Data) (Security)(City Heartbeat) IBM (Intelligent Operations Center)

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IBM (Agile) (Co-creation) PC

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